



Appendix

**This appendix was part of the submitted manuscript and has been peer reviewed.
It is posted as supplied by the authors.**

Appendix to: Theile DE, Scott IA, Martin JH, Gavrilidis A. Enabling the success of academic health science centres in Australia: where is the leadership? *Med J Aust* 2014; 201: 636-638. doi: 10.5694/mja14.00992.

Appendix - Strategies for strengthening alignment and integration of the missions of AHSCs

1. All AHSCs should establish formal inter-organizational structures and governance mechanisms with appropriate leadership and representation to support the development of integrated strategies, plans and policies, and ensure more effective planning, information-sharing, coordinated decision-making and policy implementation.

2. All AHSCs should commit to developing integrated plans and strategies that will: 1) lead the development of innovative and value-added health care services, education and research, evaluation and knowledge translation; 2) accelerate the dissemination of research-based evidence into clinical practice and advocate for the implementation of leading practices that enhance the quality, accessibility and affordability of health care services and improve patient and population health outcomes, and 3) identify appropriate performance measures for monitoring performance in achieving these objectives

3. All AHSCs should commit to working with their respective state/territorial governments, local hospital and health services, primary care networks and the community at large in creating mechanisms through which AHSCs and all relevant stakeholders can more effectively communicate, share information and make decisions, and develop, coordinate and implement policies. In reciprocation, federal and state/ territorial governments should collectively recognize AHSCs as a national resource in the health care system and proactively assist in creating the above-mentioned mechanisms for communication and collaboration.

4. All partnering organisations within AHSCs and their relevant state/territorial governments should ensure that the appropriate financial resources and arrangements are aligned to fulfil the agreed upon missions of the AHSCS.